

## Foster Wheeler AG Fact Sheet

Foster Wheeler AG (Nasdaq: FWLT) is a global engineering and construction contractor and power equipment supplier delivering technically advanced, reliable facilities and equipment.

The company operates through two business groups:

- The Global Engineering & Construction (E&C) Group
- The Global Power Group (GPG)

✓ **Competitive advantage:**

*Proven track record in the execution and management of technically complex projects safely, on-time and on-budget*

✓ **Global presence:**

*Approximately 14,000 employees and permanent offices in 28 countries*

✓ **Experience:**

*Doing business for more than 115 years*

✓ **Financial strength:**

*Strong cash position and record-setting financial performance in 2008*

✓ **Growth strategy:**

*Growth through strategic acquisition*

✓ **Market capitalization:**

*Approximately \$3.5 billion (November 2009)*

✓ **Fully diluted shares outstanding:**

*Approximately 127 million*

✓ **Operational headquarters:**

*Clinton, NJ, USA*

✓ **Web site:**

*[www.fwc.com](http://www.fwc.com)*

✓ **Investor contact:**

*Scott Lamb 908-730-4155 or 908-730-4000*

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*Perryville Corporate Park*

*Clinton, NJ 08809-4000*



# Foster Wheeler Operating Groups

## Global Engineering & Construction Group

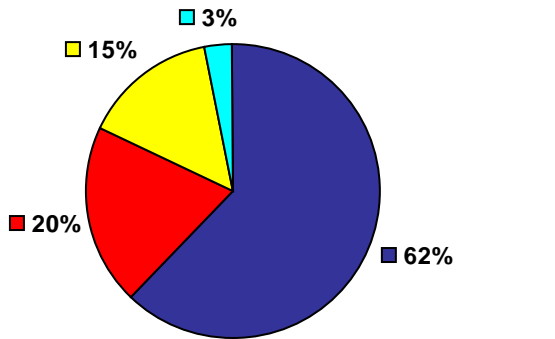
Our E&C Group accounted for about 57% of the company's scope revenues in 2008. It offers a full range of services, including studies, front-end design (FEED); engineering, procurement, construction (EPC); and project management services for the following key markets:

- Upstream oil and gas
- Midstream, including LNG liquefaction, gas-to-liquids, coal-to-gas, coal-to-liquids, carbon capture/sequestration
- Oil refining (including delayed coking)
- Chemicals and petrochemicals
- Pharmaceuticals, biotechnology and healthcare

Our E&C Group is also involved in power project development and environmental remediation.

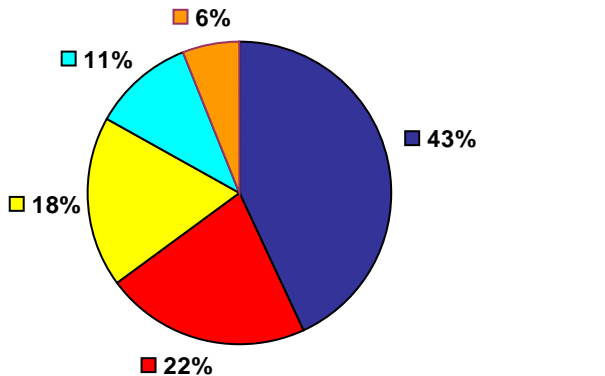
*Major engineering centers:* United Kingdom, Italy, U.S., Singapore, Thailand, China, India, France, Spain, South Africa.

### Global E&C Scope Backlog by Industry



■ Oil Refining ■ Chem/Petrochem ■ Oil&Gas ■ Other

### Global E&C Scope Backlog by Geography



■ Asia ■ Europe ■ Americas ■ MiddleEast ■ Australasia/other

## Global Power Group

Our GPG business accounted for about 43% of the company's scope revenues in 2008. It offers a full range of steam generator equipment, aftermarket products and services to the power, industrial and waste-to-energy sectors. Areas of expertise:

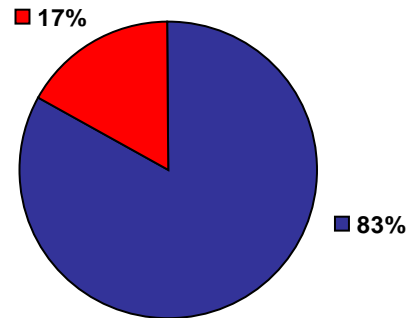
- Flexible-fuel circulating fluidized-bed (CFB) steam generators
- Leader in the combustion of carbon-neutral fuels such as biomass
- Supercritical technology for CFB and pulverized-coal steam generators

The Group is also developing Flexi-Burn™ technology as part of a practical CO<sub>2</sub> solution.

*Major engineering centers:* U.S., China, Finland, Spain, Poland.

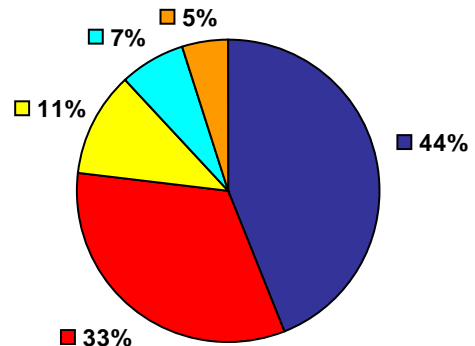
*Fabrication facilities:* China, Poland, Spain.

### GPG Scope Backlog by Industry



■ Power Generation ■ Operation & Maintenance

### GPG Scope Backlog by Geography



■ Europe ■ N.America ■ S.America ■ Asia ■ MiddleEast